



**NORTH AMERICAN AEROSPACE DEFENSE COMMAND
AND
UNITED STATES NORTHERN COMMAND**



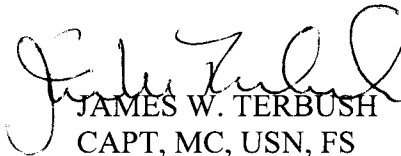
JAN 09 2008

MEMORANDUM FOR CENTER FOR APPLIED INNOVATION
AND PARTNERS INTERNATIONAL FOUNDATION
214 TERREBONNE ROAD
YORKTOWN, VIRGINIA

FROM: NORAD-USNORTHCOM Command Surgeon
250 Vandenberg Street, Suite B-018
Peterson Air Force Base, Colorado 80914

SUBJECT: Letter of Recommendation

1. The Command Surgeons Office at North American Aerospace Defense Command and United States Northern Command strongly supports the Partners International Foundation 2008 HASE Series.
2. We recognize that a majority of the medical assistance required currently comes from outside international organizations. However, we are excited that the HASE program will provide supplemental manpower to support, and perhaps relieve, some of the international personnel to perform duties in other critical arenas. The long-term benefits will be experienced, on-site medical personnel that will have an existing coordination process in place, as well as have established networks allowing them to smoothly integrate and work with local authorities and communities.
3. We realize the exercise currently being developed will be a humanitarian action led by non-military personnel. However, it will afford a remarkable opportunity for personnel at the college-level and others to partner with civilian and other organizations, as well as government agencies. The long-range implications of the lessons-learned that these scenarios will produce are immeasurable for future activities. The involvement of personnel with local knowledge is a unique benefit of paramount importance to the success of the exercise.
4. We would support the request that this exercise be fully funded now and in subsequent years. This is crucial work that will start out as an exercise, but will lead to tested and ready personnel and procedures that will impact lives worldwide.


JAMES W. TERBUSH
CAPT, MC, USN, FS
Command Surgeon