



DEPARTMENT OF DEFENSE

COMMANDER
U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

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TO ALL THOSE WHO SEE THESE PRESENTS, GREETINGS

The Innovation Group (IG) of United States Joint Forces Command (USJFCOM) J9 Directorate is initiating a project to focus on the health sector to ensure such issues are properly addressed in Joint, Multi-National, and Inter-Agency experimentation. The first step in executing this project will support Multi-National Experiment 5 (MNE5) and similar on-going USJFCOM efforts.

The MNE 5 venue is the fifth in a series of experiments conducted by a core group of multinational experimentation partners including Australia, Canada, Finland, France, Germany, Sweden, the United Kingdom, NATO Allied Command Transformation, and the United States. MNE5 is a global and multinational event using a Western Africa scenario with strong emphasis on civil-military planning, execution, and coordination. The central theme in MNE 5 will be a "whole of government" or "comprehensive" approach, in which the effects-based approach to multinational operations and rapid expeditionary force projection will explore various aspects of interagency operational and military support to those operations. By using a combination of national and international elements of power to influence a regional environment, those involved in MNE 5 will seek to broaden the context of pre-crisis and crisis management. A primary goal is to develop a capability for effective, day-to-day involvement across agencies in order to support crisis prevention and consequence management activities. Given adequate commitment by Host Nation Governments, the Private Sector, Non-Government Organizations (NGO), International Agencies (IA), Donors, and International Organizations (IO), this event has potential to significantly enhance the capacity of international partners in all domains to coordinate and execute in preventing health emergencies and mitigating adverse effects when they occur.

The health sector project will investigate the Joint and Multi-National Force's roles and responsibilities necessary for efficient and effective support while exploring potential architectures necessary for communication, coordination, and synchronization among the host nation, IAs, IOs, NGOs and private industry supporting these missions. Additionally, this effort will explore methodologies to garner better understanding of the capacities and capabilities of the various actors and partners mentioned above including roles and responsibilities therein to achieve sustainable regional, national, and community health sector capacities.

In all aspects of the health sector effort, success and the value of its products will be dependant upon participation, support, and guidance from private sector Subject Matter Experts and organizations, particularly Host Nations, Regional Organizations, IOs, IAs, NGOs, Academia, Donors, and highly qualified individuals.

Partners International Foundation (PIF) and the Me Boun Foundation are the two lead organizations coordinating the private sector, Host Nation, Regional Organization, NGO, Academic and Subject Matter Expert participation for the health sector project. The primary vehicle for this is their Healthy Africa Scenarios Experiment (HASE) 2008 executed under their Center for

Applied Innovation (CAI) initiative. USJFCOM is leveraging PIF's initiative to inform the Health Sector Special Focus area in Multi-National Experiment 5 (MNE5). Their representative, Mr. Greg Kalani Long, will serve as the lead representative for both foundations supporting the J9 Health Sector Project within the larger MNE5 venue. Mr. Long is an international humanitarian program and complex emergency response subject matter expert. He is also the Vice-President of Me Boun Foundation, a non-profit humanitarian organization, specializing in humanitarian, demining, and other programs in Cambodia and Southeast Asia.

Efforts to promote and achieve a realistic understanding of the salient issues and underpinnings contributing to or against effective and efficient health sector support among this diverse group of partners and actors remains at the forefront of this effort. As such, reality or ground truth is vital to our collective understanding as we go forward. In this effort, highly qualified subject matter experts representing the richness and diversity across the host nation government and non-government continuum will be invited to participate.

My point of contact handling government questions and coordination is COL Bob Morris at 757 203-3033 or email Robert.Morris@je.jfcom.mil. My point of contact for coordination with PIF or Me Boun Foundation is LTC Michael Swalko at 757-203-3229 or email: michael.swalko@je.jfcom.mil.



D. W. DAVENPORT
RADM, U.S. Navy
Director, Joint Concept Development and
Experimentation (J9)